

Today's presenters



Salvador Bonacasa

CFO



Gonzalo Sáenz

Head of Finance

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Q2 2021 Highlights

Favorable market conditions and optimization plan deliver strong recovery

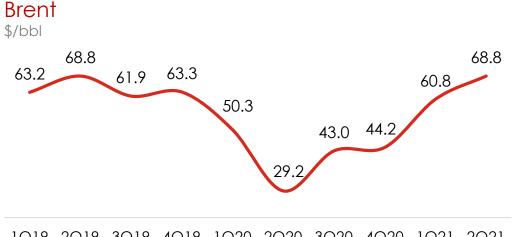
- EBITDA of €518 M, representing a 60% increase vs the €324 M registered in Q1 2021
- **Upstream** delivered strong results, with EBITDA **up 26%** vs Q1 2021, as a result of slightly increased production due to the partial lifting of OPEC quotas and higher crude prices
- Cepsa's average Refining margin during Q2 increased twofold to 4.9 \$/bbl vs 2.1 \$/bbl in Q1 2021
- Commercial volumes in Q2 saw signs of improvement, increasing by 8% QoQ
- Another quarter of top results for **Chemicals**, with **EBITDA of €132 M, up 32%** vs Q1 2021, thanks to the combination of robust margins and an enhanced commercial strategy across all segments
- Continued management of investments with capex in the quarter amounting to €109 M
- Ongoing execution of a **Multi-year efficiency program (MEP)** aimed at boosting EBITDA and cashflow generation in the period 2020-2023
 - > Sustainable savings captured in the last twelve months amount to €131 M, which are additional to those achieved as part of 2020 Contingency Plan



Market environment



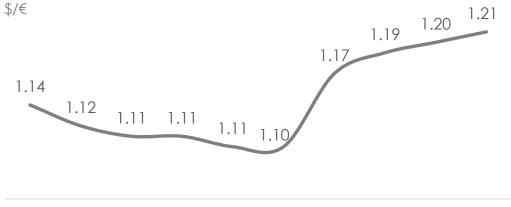
Significant improvement in Brent prices and refining margins with fuel demand ramping up



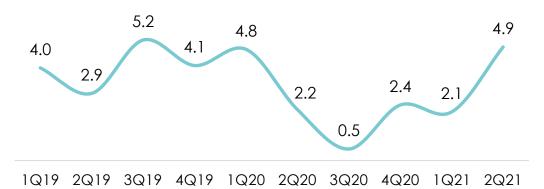


Exchange rate

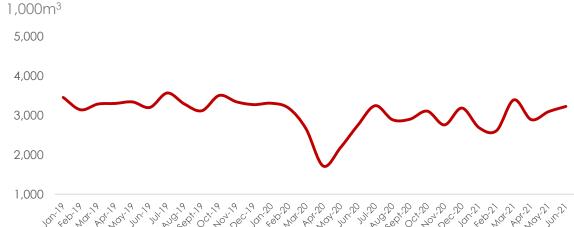
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Cepsa refining margin ¹ \$/bbl



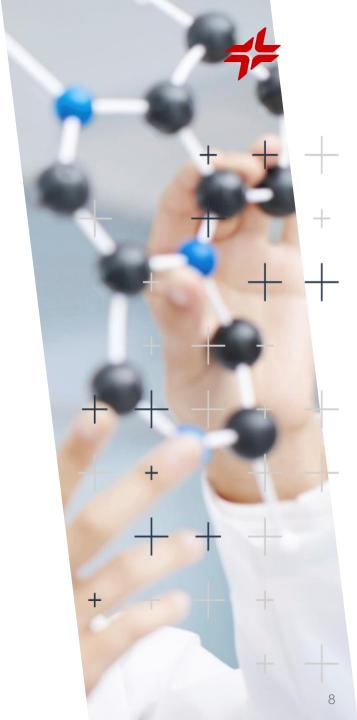
Fuel demand in Spain ²



Key operating metrics

Efficient and reliable operations are enabling Cepsa to take full advantage of favorable market conditions

	Key Operational KPIs	Q2 2021	Q1 2021	Δ Q2'21 / Q1'21
	WI Upstream Production (kbopd)	76.9	76.1	+1%
A	Realized Crude Oil Price (\$/b)	65.5	59.7	+10%
	Upstream Opex (\$/bbl)	9.0	9.1	(1%)
ſħ ←	Cepsa refining margin (\$/bbl) ¹	4.9	2.1	+132%
	Utilization rate refineries (%)	81%	67%	+20%
	Commercial Product Sales (Mt)	3.8	3.6	+8%
	Chemicals Product Sales (Kt)	732	715	+2%
	Natural Gas Sales (Gwh)	7,639	8,493	(10%)



Upstream Q2 2021 Highlights



Improved results of +26% vs Q1.
 Higher crude prices in the range of 65 - 70 \$/bbl (+10% QoQ)

 Partial lifting of OPEC quotas led to slight increased production (+1%)

Q2 Figures

Realized oil price

65.5 \$/bbl

WI Production

76.9 kbopd

EBITDA

217 M€



Refining Q2 2021 Highlights



 Margins improved twofold (4.9 \$/bbl vs 2.1 \$/bbl in Q1), mainly due to strong petrochemical prices Utilization increased to an avg. of 81% from 67% in Q1. Two units under extended maintenance at Huelva refinery resumed production in May

Q2 Figures

Utilization Rate

81 %

Refining Output 5.2 Mt

EBITDA

79 _{M€}



Commercial Q2 2021 Highlights



 Spanish automotive demand gradually recovering, with volumes in the quarter 6% higher vs Q1 Evidence of improvement in Commercial volumes, increasing by 8% QoQ

Q2 Figures

Product Sales

3.8 Mt

Service Stations

1,762

EBITDA

111 M€



Chemicals Q2 2021 Highlights



Record results with EBITDA increasing 32% vs Q1

 Robust margins and enhanced commercial strategy across all segments

Q2 Figures

Product Sales

732 Kt

LAB Sales

170 Kt

EBITDA 132 M€



EBITDA breakdown

All businesses registered improved results on the back of a favorable market environment and management efficiency measures

EBITDA by Business (€M)¹	Q2 2021	Q1 2021	Δ Q2'21 / Q1'21
Upstream	217	171	+26%
Refining	79	8	+845%
Commercial	111	80	+38%
Chemicals	132	100	+32%
Corporation ²	(20)	(35)	(42%)
Group EBITDA	518	324	60%

Quarterly EBITDA evolution (M€)





Source: Cepsa 1. CCS. 2. Since 2021, certain corporate costs are no longer being allocated to each Business Unit but registered under Corporation

Multi-year Efficiency Program (MEP)

Aimed at boosting EBITDA and cash generation in the period 2020 – 2023

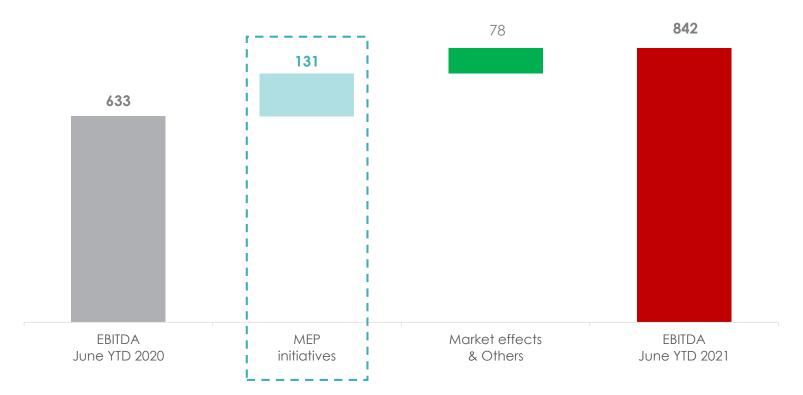
- Group-wide, multi-year program covering all Business Units and Functional Areas and with a new organization fully devoted to its delivery
- 1,100+ individual initiatives tracked by senior management on a bi-weekly basis aimed at:
 - Improving Gross Margin,
 - Capturing operating costs savings, and
 - Rationalizing capex
- Sustainable margin uplift savings captured as of June have had a positive impact in EBITDA of €131 M





Multi-year Efficiency Program (MEP) – Q2 2021 progress MEP efficiencies captured as of June generated €131 M of positive EBITDA impact

MEP EBITDA impact YTD June 2021 (M€)



- MEP efficiencies captured in the last twelve months as of June '21 generated €131 M of positive EBITDA impact.
- Market effects & Others include, among others, impact derived from the evolution of crude oil and natural gas prices, market refining margins, petrochemical spread differentials and EUR/USD exchange rate.

Source: Cepsa.

Short term outlook

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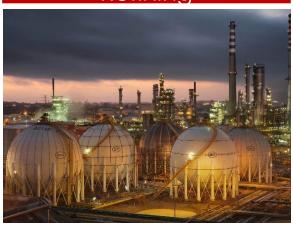
Gradual recovery linked to overall macro improvement

Upstream



- Oil price expected to remain in the 65-70 \$/bbl range
- Production growth linked to lifting of OPEC quota restrictions
- Oil demand expected to recover in H2

Refining



- Volatile refining margins although on a healthier range of 3.5 - 4.5 \$/bbl
- Refinery run rates closer to pre-pandemic levels (June average of 84%)

Commercial



- Volumes expected to increase as travel restrictions ease, boosted by the summer holiday season
- Stable margins

Chemicals



- Demand and volumes to remain strong
 - Margins expected to hold robust



Results overview

Net Debt

Total Liquidity

Strong recovery following the disruption caused by Covid-19 as a result of favorable market conditions and ongoing optimization initiatives

EBITDA by business (€M) ¹	H1'21	H1'20	Δ '21/'20
Upstream	388	227	+71%
Refining	87	84	+4%
Commercial	191	176	+9%
Chemicals	231	165	+40%
Corporation ²	(55)	(19)	+199%
Group EBITDA	842	633	33%
Key Financial metrics	H1'21	H1'20	Δ '21/'20
Net Income	183	(8)	n.m.
Cash Flow from operations ³	763	439	+74%

2,412

4,495



3,131

4,524

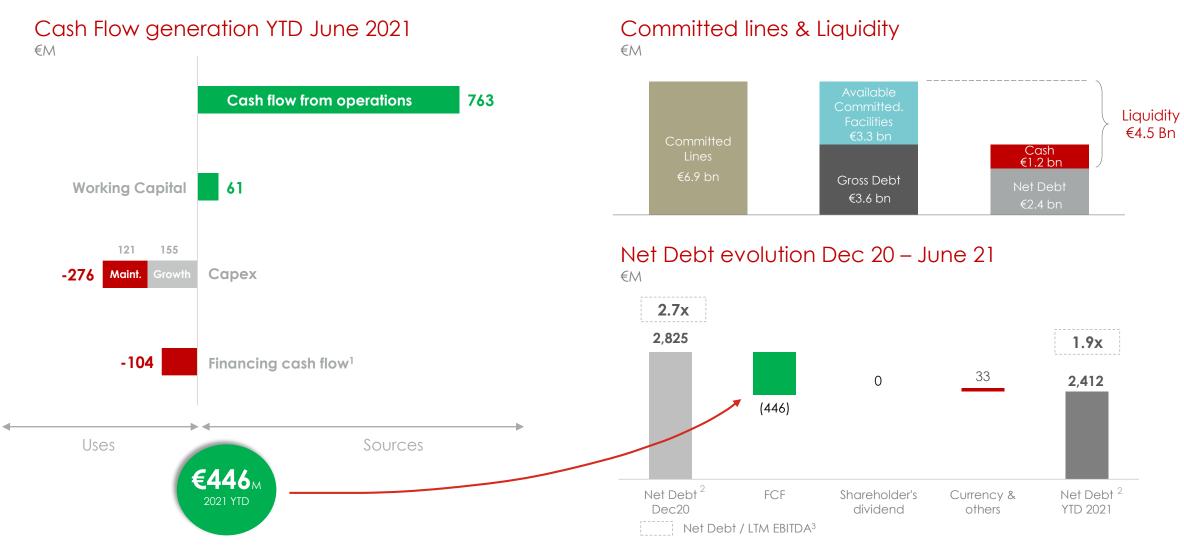
(23%)

(1%)

Cash flow generation and Debt overview



Positive cash flow generation and increased EBITDA allowed Cepsa to delever significantly

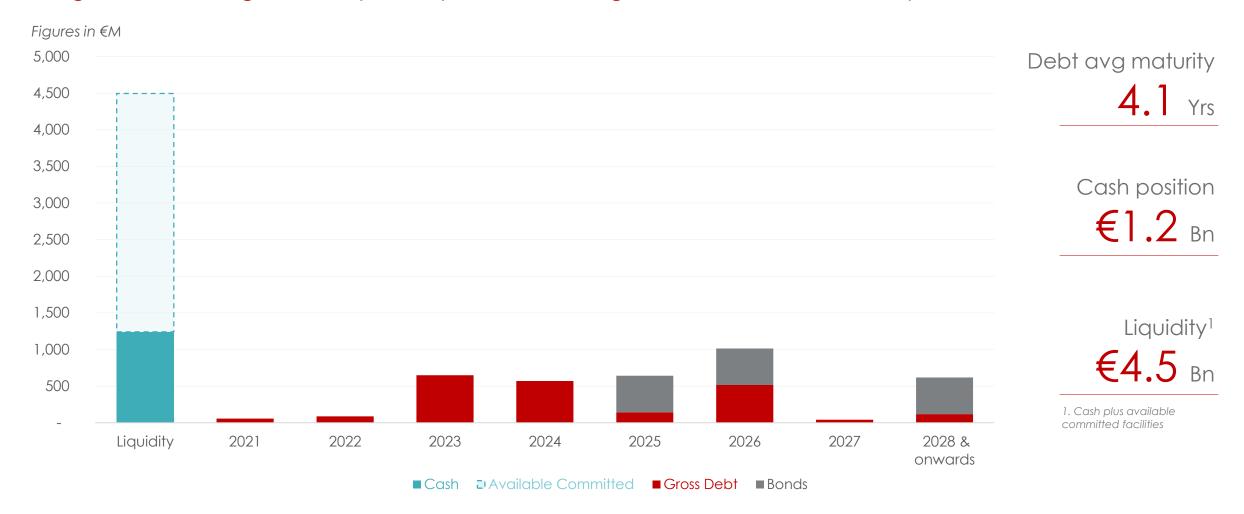


¹ Financing cash flows include cost of debt and the monthly payments referred to Operating Leases; 2. Excluding €626 M and €665 M of Operating Leases under IFR\$16 accounting in 2020 and YTD 2021, respectively; 3. Net debt w/o IFR\$16 to Clean CC\$ LTM EBITDA

Debt maturity profile



Long-dated average maturity of 4+ years with no significant debt maturities up to 2023



- Cepsa has **NO financial covenants** in any of its debt facilities
- €2.0 Bn syndicated Club Deal facility extended until September 2026 with full support from 19 participating banks

Ratings summary



Investment Grade ratings are a key priority

Agency	LT Rating	Outlook	Last review
FitchRatings	BBB-	Stable Outlook	March 2021
Moody's	Baa3	Negative Outlook	April 2020
S&P Global	BBB-	Stable Outlook	June 2020

- In March, Fitch affirmed Cepsa's BBB- rating with stable outlook
- Moody's and S&P periodic reviews to take place in due course (after Q2 results publication)
- Investment Grade ratings remain a key priority for both the Company and its shareholders

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