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Today's presenters



Carmen de Pablo

CFO



Jaime Cifuentes

IR & Corporate Planning



Agenda

1. FY 2023 Highlights

2. Market and Operational Performance

3. FY 2023 Financial Performance

4. Closing Remarks





2023 Key highlights



Solid results and cash generation in 2023 after change in perimeter

OPERATIONAL

10.0\$/bbl Refining Margin 90% Refining Utilization 17.0mton
Commercial
Sales¹

42.1kb/d WI Production

FINANCIALS

€1,402m EBITDA €1,126m Cash Flow from operations² **€2.3bn**Net debt

€4.4bn Liquidity Position³



Cepsa and Bio-Oils begin construction of the 2G biofuels plant Will be the largest 2G biofuels plant in southern Europe



The facility will double Cepsa's and Bio-Oils' current second-generation biofuels production capacity to 1 million tons

The new plant will **begin production in 2026** and is expected to generate **2,000 direct and indirect jobs** during construction and operation

2G biofuels, produced from agricultural waste or used cooking oils, are an immediate, circular economy solution to decarbonize land, sea, and air transport

The new plant will secure the majority of its feedstock supply from organic waste through a global, long-term agreement with Apical Group





Delivering on Positive Motion strategy



Moving forward to decarbonize our operations and our customers

Cepsa reached an agreement with Ballenoil to acquire its service station network

Ballenoil currently comprises more than 230 service stations, widening Cepsa's network to around 2,000 service stations in Iberia, with the aim of expanding the low-cost perimeter to 500 sites by 2027



Cepsa and EIB signed a €150m loan for EV chargers to finance the largest network of ultrafast electric chargers in Spain and Portugal and a €80m loan to support solar photovoltaic projects in Spain

Cepsa commenced the sale of 2G sustainable aviation fuel (SAF) at Spain's five main airports; Madrid, Barcelona, Palma de Mallorca, Seville and Malaga

Cepsa reached **collaboration agreements** with the main airlines operating in Spain: Iberia, Iberia Express, Vueling, Air Nostrum, Binter, TUI, Etihad, Wizz Air and Volotea





Cepsa advances in green hydrogen and methanol Consolidated development of the Andalusian Green Hydrogen Valley



Cepsa announced the construction of the **largest Green Ammonia Plant in Europe**, with a production capacity of **750,000 tons**, which will prevent 3m tons of CO_2 emissions per year

Our Company and Yara Clean Ammonia sealed an alliance to set up the first green hydrogen maritime corridor between the ports of Algeciras and Rotterdam

Cepsa also signed an agreement with Dutch company Gasunie that guarantees access to its green hydrogen transport network in the Netherlands



Cepsa and **C2X** will turn the Port of Huelva into Europe's main green methanol hub with an annual production capacity of **300,000 tons**

It will be one of the five largest green methanol plants in the world, avoiding the emission of up to 1 million tons of ${\rm CO}_2$

Green methanol will be used to supply sustainable energy to the **shipping and air transport sectors**, as well as the **chemical industry** and other hard-to-abate sectors



Other relevant milestones





Energy



- Supply of 100% renewable diesel at service stations and to our professional customers
- Endesa and Cepsa launched a comprehensive charging solution to boost electric mobility
- Started development of biomethane plants
- Exceeded 2GW of solar projects under development
- Launched GOW loyalty program
- Commenced distribution of biofuels at Port of Barcelona

Chemicals



- Launched NextLAB, the world's first sustainable LAB
- First blockchain sustainability certification system
- Announced construction 1st plant for IPA production
- Pioneers in the use of recycled Flexitank

Upstream



- RKF field back on production
- Sale of upstream assets in Abu Dhabi
- Ongoing portfolio reshaping in Latin America

Delivering on our ESG goals

Performance endorsed by renowned third-parties and on track to fulfill ambitious commitments

ESG Rating



Rank in our sector

#1

co-leaders worldwide with another company out of 165 companies in the Oil & Gas Upstream & Integrated industry

Remarks

Top 1% S&P Global ESG Score

S&P Sustainability Yearbook member ¹ for second year in a row





#1

out of 61 in our industry worldwide for 3rd year in a row

ESG Industry Top Rated ²





#3

out of 31 in our industry in Europe

Advanced Category³

ecovadis

Top 3%

out of +50,000 worldwide

Gold Medal Award ⁴ (Cepsa and Cepsa Chemicals)





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out of 54 in our industry worldwide for 2nd year in a row Top Rated ⁵

Delivering on our ESG goals

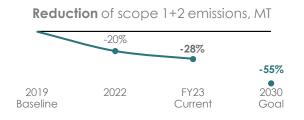
Performance endorsed by renowned third-parties and on track to fulfill ambitious commitments

Market leading ambitions



55% Scope 1 & 2 reduction by 2030 vs 2019 and Net Zero before 2050

Performance on track



Third-party endorsement



Leadership
category for 4th year in
a row in Climate

Reduction of freshwater withdrawal, Mm3



20% reduction of freshwater withdrawal by 2025 vs 2019





Leadership category for 4th year in a row in Water

Women in leadership positions, %



30% women in management positions by 2025





Ranked among *Diversity*Leaders for 3rd year in a row



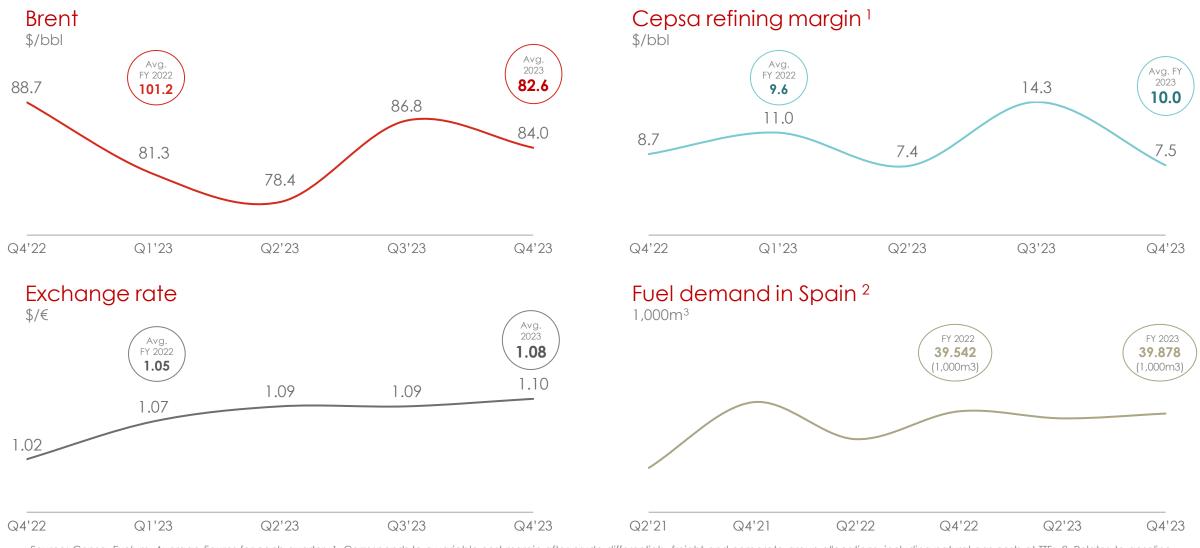
2. Market and Operational Performance



Market environment



Supportive market environment with refining margins above historical averages



Source: Cepsa, Exolum. Average figures for each quarter. 1. Corresponds to a variable cost margin after crude differentials, freight and corporate group allocations, including natural gas costs at TTF; 2. Relates to gasoline, automotive diesel, agricultural and heating gasoil

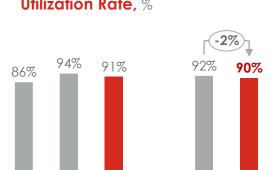
Business performance 2023



Improved refining margins counterbalanced by lower volumes in Chemicals and Commercial

Refining Margin, \$/bbl

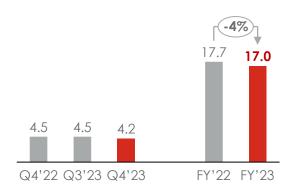




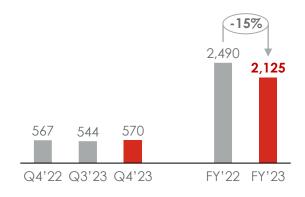
Utilization Rate, %



Commercial Product Sales, mton



Chemical Product Sales, Kton



Figures on Clean CCS basis unless otherwise stated (excluding the effect of extraordinary items and inventories)



FY 2023 figures

Energy EBITDA €830m

Chemicals EBITDA

€223m

Upstream EBITDA

€493m



3. FY 2023 Financial Performance



Key financial metrics

Robust 2023 with enhanced CF generation after change of perimeter and despite worsened macro environment

Deflecte the

Key Financial Metrics (€m) Reflects the change in perimeter¹	FY'23	FY'22	
EBITDA ²	1,402	2,939	
Net Income ²	278	790	
CFFO ³	1,126	1,549	
Organic Cash Capex ⁴	(702)	(549)	
	FY'23	FY'22	
Net Debt ⁵	2,291	2,756	
Total Liquidity ⁶	4,359	4,023	

After the sale of Abu Dhabi assets, CFFO evidences the ability of the company to generate cash. Without the impact of the extraordinary tax, the figure would be in line with FY'22, showcasing the underlying strength and stability of our financial performance

^{1.} Abu Dhabi figures included only until 15th March 2023 2. Figures on CCS basis unless otherwise stated (excluding extraordinary and inventories effects); 3. Includes the payment of €323m corresponding to the extraordinary tax imposed on Spanish energy companies; 4. Excluding M&A activities; 5. Excluding IFRS16; 6. Cash and undrawn committed and uncommitted facilities.



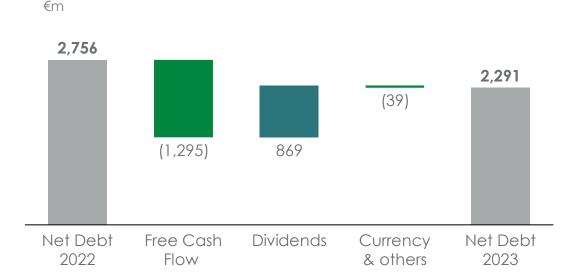
Cash flow, liquidity and debt overview



Strong FCF generation and extraordinary liquidity position with buffer until the end of 2028

Cas €m	h Flow generation	FY'23	FY'22
+	EBITDA	1,402	2,939
	Taxes	(366)	(1,419)
+/-	Other adjustments to EBITDA ¹	51	277
	Cash flow from operations before WC	1,087	1,797
+/-	Changes in working capital	38	(248)
	Cash flow from operations	1,126	1,549
-	Capex Payments	(702)	(549)
+/-	Other cash flow from investments ²	1,190	(99)
	Free Cash Flow before financing	1,614	901
-	Interest and leases ³	(319)	(280)
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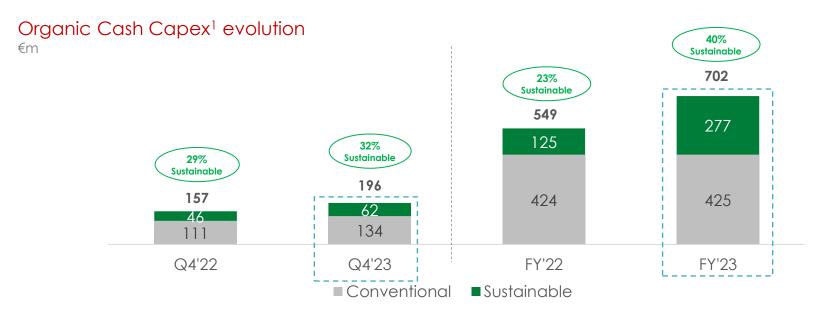


Solid Liquidity⁵ Position €bn



Capex evolution and breakdown

Significant growth in sustainable investments as we ramp up strategy implementation











Closing Remarks

Resilient performance in 2023 across all business segments after change in perimeter

- Strong CCS EBITDA of €1,402m during 2023 reflecting a robust performance following the strategic repositioning after the Abu Dhabi asset divestment
- Approximately 40% of our Capex is devoted to sustainable projects as Cepsa has reallocated capital towards investments in the energy transition
- Significant reduction of Net Debt as of Dec'23, standing at €2,291m at the end of this year compared to €2,756m in 2022
- Solid liquidity position of €4.4bn¹, covering debt maturities until 2028
- The company has made significant strides in executing its Positive Motion strategy and will continue to make progress towards its goals and ESG commitments



P O S I T I V E



